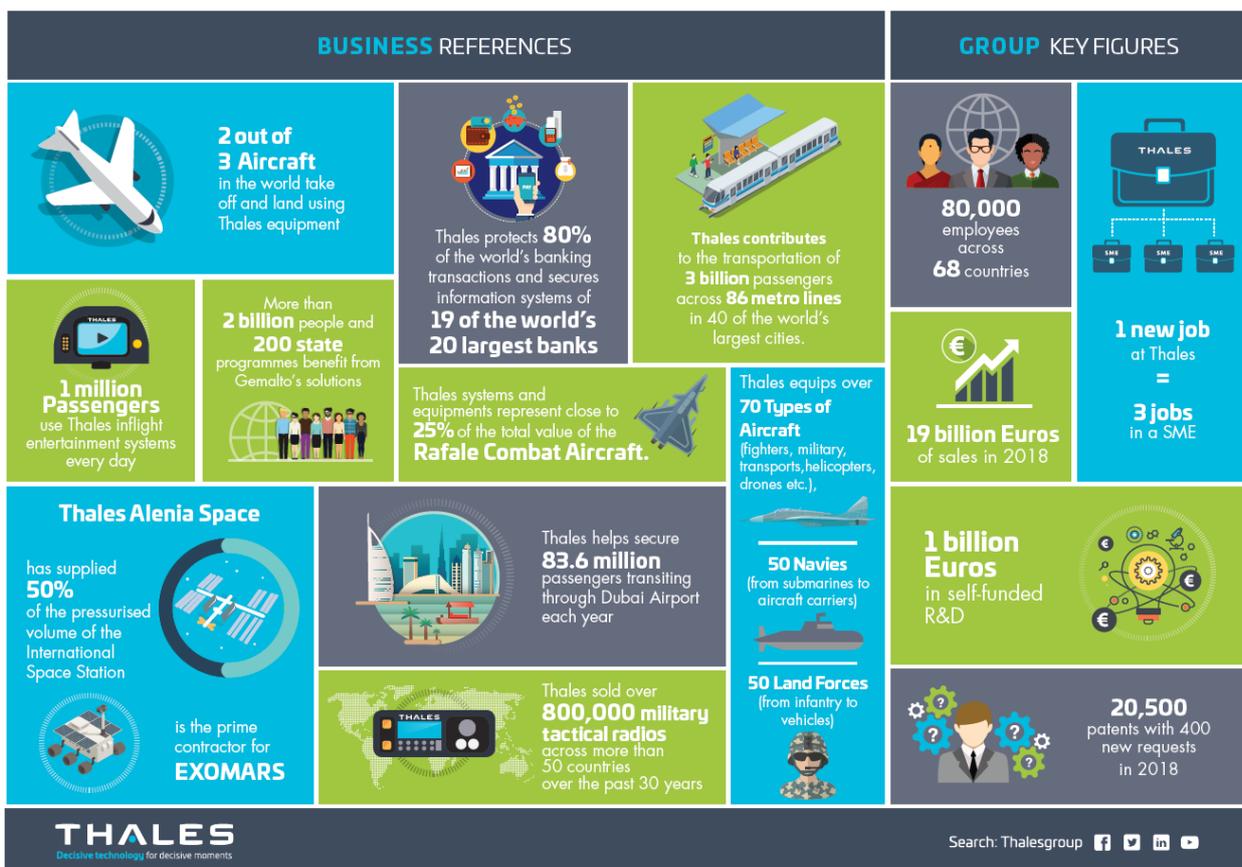


Thales completes acquisition of Gemalto to become a global leader in digital security

- Thales (Euronext Paris: HO) has today completed the acquisition of Gemalto (Euronext Amsterdam and Paris: GTO), creating a global leader in digital security.
- With Gemalto, Thales will cover the entire critical decision chain in a digital world, from data generation via sensors, to real-time decision support.
- This acquisition increases Thales's revenues to €19 billion and self-funded R&D to €1 billion a year, with 80,000 employees in 68 countries.



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Completed in 15 months, the acquisition of Gemalto by Thales for €4.8 billion creates a Group on a new scale and a global leader in digital security employing 80,000 people. The larger Thales will master all the technologies underpinning the critical decision chain for companies, organisations and governments. Incorporating the talent and technologies of Gemalto, Thales will develop secure solutions to address the major challenges faced by our societies, such as unmanned air traffic management, data and network cybersecurity, airport security or financial transaction security.

This combination creates a world-class leader with an unrivalled portfolio of digital security solutions based on technologies such as digital identity, biometry, data protection, and, more

broadly, cybersecurity. Thales will thus provide a seamless response to customers, including critical infrastructure providers such as banks, telecom operators, government agencies, utilities and other industries as they step up to the challenges of identifying people and objects and keeping data secure.

Research and development: inventing the world of tomorrow

Thales and Gemalto share a passion for the advanced technologies that serve as a common foundation and focus for their 80,000 employees. Research and development (R&D) is at the core of the new Group, with its 3,000 researchers and 28,000 engineers dedicated to R&D. Thales has been developing state-of-the-art technologies to meet the most demanding requirements of customers around the world for decades. Today the Group has become a giant laboratory inventing the world of tomorrow, with a portfolio of 20,500 patents, of which more than 400 new ones were registered in 2018.

Technological synergies

The new Thales will cover the entire critical decision chain in an increasingly interconnected and vulnerable world, with capabilities spanning software development, data processing, real-time decision support, connectivity and end-to-end network management.

With €1 billion a year devoted to self-funded R&D, the Group will continue to innovate in its key markets, drawing in particular on its world-class digital expertise in the Internet of Things, Big Data, artificial intelligence and cybersecurity. The first illustrations are as wide as the Group's portfolio:

- Banking: Big Data analytics
- Defence: biometrics
- Aerospace: unmanned traffic management
- Ground transportation: Internet of Things
- Space: Internet of Things
- Telecommunications: Big Data analytics

An extended global footprint

Following this acquisition, Gemalto will form one of Thales's seven global divisions, called Digital Identity and Security. Gemalto will interact with all of the Group's civil and military customers and will significantly strengthen its industrial presence in 68 countries. Thales will considerably expand its operations in **Latin America** (2,400 employees, up from 530), triple its presence in **Northern Asia** (1,980, from 700), **Southeast Asia** (2,500, from 800) and **India** (1,150, from 400) and **North America** (6,660 employees, up from 4,600).

“With Gemalto, a global leader in digital identification and data protection, Thales has acquired a set of highly complementary technologies and competencies with applications in all of our five vertical markets, which are now redefined as aerospace; space; ground transportation; digital security; and defence and security. These are the smart technologies that help people make the best choices at every decisive moment. The acquisition is a turning point for the Group's 80,000 employees. Together, we are creating a giant in digital security with the capabilities to compete in the big leagues worldwide.” **Patrice Caine, Chairman and CEO, Thales**

About Thales

The people who make the world go round – they rely on Thales. Our customers come to us with big ambitions: to make life better, to keep us safer. Combining a unique diversity of expertise, talents and cultures, our architects design and deliver extraordinary high technology solutions. Solutions that make tomorrow possible, today. From the bottom of the oceans to the depths of space and cyberspace, we help our customers think smarter and act faster – mastering ever greater complexity at every decisive moment along the way.

Thales generated revenues of €19 billion in 2018 with 80,000 employees in 68 countries.

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